Title: The impact of communication barriers in project team of the project success

Key word: Project success

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|  | LITURATURE REVIEW |  |  |  |
| TITLE | Measurement of project  Success. | The role of project management in  achieving project success. | Project Success: A Multidimensional Strategic Concept. |
| KEYWORD | Project success | Project success | Project success |
| PROBLEM STATEMENT | - To find out measurement of project success. | -To find out how the role of project management in achieving project success. | -To find out how to developed a conceptual framework for the assessment of project success.  -To find out showing how different dimensions mean different things to different stakeholders at different times and for different projects. |
| RESEARCH OBJECTIVES | - determines the success or failure of a project.  -The conference aim was to focus on how important good measurement of progress, cost and quality is to the success of a project.  -identification of the success factors and the causes of failure is very useful in that it provides project owners, contractors and other stakeholders with the lessons learned from past projects. | -identify the overlap between the definition of the project and project management and to discuss how the confusion between the two may affect their relationship.  -identifies the different individuals involved on the project and project management, together  with their objectives, expectations and influences. | -The object of this study was to develop a multidimensional framework for assessing project success.  - The purpose of this research was to develop a conceptual framework for the assessment of project success and  - to identify the major dimensions with which to measure success in various projects. |
| SCOPE STUDY 1) WHERE  2) WHO  3) WHEN | * Anton De Vit * 3 ogos 1988 | * University of Dundee, Department of Civil Engineering, Dundee, Scotland DD1 4HN, UK * A K Munns and   B F Bjeirmi   * 22 February 1999 | **-Aaron J.** [Shenhar](http://www.sciencedirect.com/science?_ob=ArticleURL&_udi=B6V6K-4508R6V-1&_user=2809665&_coverDate=12%2F31%2F2001&_rdoc=1&_fmt=high&_orig=search&_sort=d&_docanchor=&view=c&_searchStrId=1222837446&_rerunOrigin=scholar.google&_acct=C000058850&_version=1&_urlVersion=0&_userid=2809665&md5=fe51837d812e54a1e33faa685fa3bcca" \l "vt1)**, Dov** [Dvir](http://www.sciencedirect.com/science?_ob=ArticleURL&_udi=B6V6K-4508R6V-1&_user=2809665&_coverDate=12%2F31%2F2001&_rdoc=1&_fmt=high&_orig=search&_sort=d&_docanchor=&view=c&_searchStrId=1222837446&_rerunOrigin=scholar.google&_acct=C000058850&_version=1&_urlVersion=0&_userid=2809665&md5=fe51837d812e54a1e33faa685fa3bcca" \l "vt2)**, Ofer** [Levy](http://www.sciencedirect.com/science?_ob=ArticleURL&_udi=B6V6K-4508R6V-1&_user=2809665&_coverDate=12%2F31%2F2001&_rdoc=1&_fmt=high&_orig=search&_sort=d&_docanchor=&view=c&_searchStrId=1222837446&_rerunOrigin=scholar.google&_acct=C000058850&_version=1&_urlVersion=0&_userid=2809665&md5=fe51837d812e54a1e33faa685fa3bcca" \l "vt3) **and Alan C.** [Maltz](http://www.sciencedirect.com/science?_ob=ArticleURL&_udi=B6V6K-4508R6V-1&_user=2809665&_coverDate=12%2F31%2F2001&_rdoc=1&_fmt=high&_orig=search&_sort=d&_docanchor=&view=c&_searchStrId=1222837446&_rerunOrigin=scholar.google&_acct=C000058850&_version=1&_urlVersion=0&_userid=2809665&md5=fe51837d812e54a1e33faa685fa3bcca" \l "vt4)**.**  **-24 January 2002** |
| LITURATURE REVIEW | -Determanation of construction project successby Ashley, D B, Lurie, C S and Jaselskis,  (June 1987)  -Baker, B N, Murphy, D C and Fisher, D ‘Factors  affecting project success’, in Clelland and King  (Eds) *Project management handbook* Van Nostrand  Reinhold, USA (1983) | -Avots ~, in studying the reasons for project management failure, argued that failure could be avoided by paying careful attention to the project management  factors which caused failure.  -Duncan and Gorsha 9  identified three problem areas which indicate the success of a project. These are under-costing, overspending and late  delivery. It is suggested that project planning is needed to overcome these problems.  - The early development of strategies,  philosophies and methodologies of project implementation  have been stressed by Kumar 7 as the most important factor | - Freeman and Beale  identified seven main criteria used to measure project success,  including technical performance, efficiency of execution, managerial  and organizational implications (including customer satisfaction), personal growth, and manufacturer’s ability and business performance. |
| METHODOLOGY | -survey  -This research was based on a mail survey of 103 development projects in 30 different firms.  -the difference between the measurement of performance and success is discussed, including a review of some methods from the project management literature. With the use of the project success framework, these methods are then put in perspective with regards to which considered. |  | -Questionnaire  -Chose to perform a two-stage study, involving a combination of qualitative and quantitative methods and two data sets.  - In the first stage we examined 15 projects to which we applied a multiple case study approach, focusing on the dynamics within single settings. Specifically, we subscribed to the process of qualitative case study research as suggested by Eisenhardt [28.](http://www.sciencedirect.com/science?_ob=ArticleURL&_udi=B6V6K-4508R6V-1&_user=2809665&_coverDate=12%2F31%2F2001&_rdoc=1&_fmt=high&_orig=search&_sort=d&_docanchor=&view=c&_searchStrId=1222837446&_rerunOrigin=scholar.google&_acct=C000058850&_version=1&_urlVersion=0&_userid=2809665&md5=fe51837d812e54a1e33faa685fa3bcca" \l "bbib28) K.M. Eisenhardt , Building theories from case study research. *Academy of Management Review* **14** (1989), pp. 532–550. **Full Text** via CrossRef.  -The second stage involved collection of statistical data on 127 projects (in 76 companies) from a total number of 182 managers who were approached. |
| FINDING/RESULT | -the results showed that there are six success  criteria most frequently used to measure construction project success.  -a project can be a success for one party and a disaster for another. Success is also time dependent. A project may be perceived a success one day and a failure the next. | -The resulting emphasis of project management  techniques is towards achieving specific and short-term targets.  -successful project management techniques will contribute to the  achievement of projects, but project management will not stop a project from failing to succeed.  -The right project will  succeed almost without the success of project management, but successful project management could enhance its success. Selecting the right project at the outset and  screening. | - typical success dimensions that our respondents would recognize as important across all projects.  - Thus assessing project success would relate to both parts performance during execution, as well as to success of the end result. |